



# 1-1. FY2025 3rd Quarter results (PL)

## 9 months cumulative total

	¥bn	FY2024 1Q-3Q ①	FY2025 1Q-3Q ②	Difference ②-①	FY2025 Annual Plan (announced in October, 2025)
Net Sales		3,441.2	<b>3,686.9</b>	+245.7	4,750.0
Operating Profit		206.8	<b>271.0</b>	+64.2	340.0
Share of profit of investments accounted for using equitymethod		7.1	<b>19.0</b>	+11.9	
Interest expenses		(23.1)	<b>(17.6)</b>	+5.5	
Other Non-Operating Income/Expenses		7.1	<b>4.0</b>	(3.1)	
Ordinary Income		198.0	<b>276.5</b>	+78.5	346.0
Extraordinary Income or Loss		(3.0)	<b>3.6</b>	+6.6	
Profit before Income Taxes		194.9	<b>280.0</b>	+85.1	
Taxes and Profit Attributable to Non-Controlling Interests		(81.3)	<b>(102.8)</b>	(21.5)	
Profit Attributable to Owners of the Parent		113.7	<b>177.2</b>	+63.5	230.0

Record-high in Net Sales, Operating Profit, Ordinary Income  
and Profit Attributable to Owners of the Parent

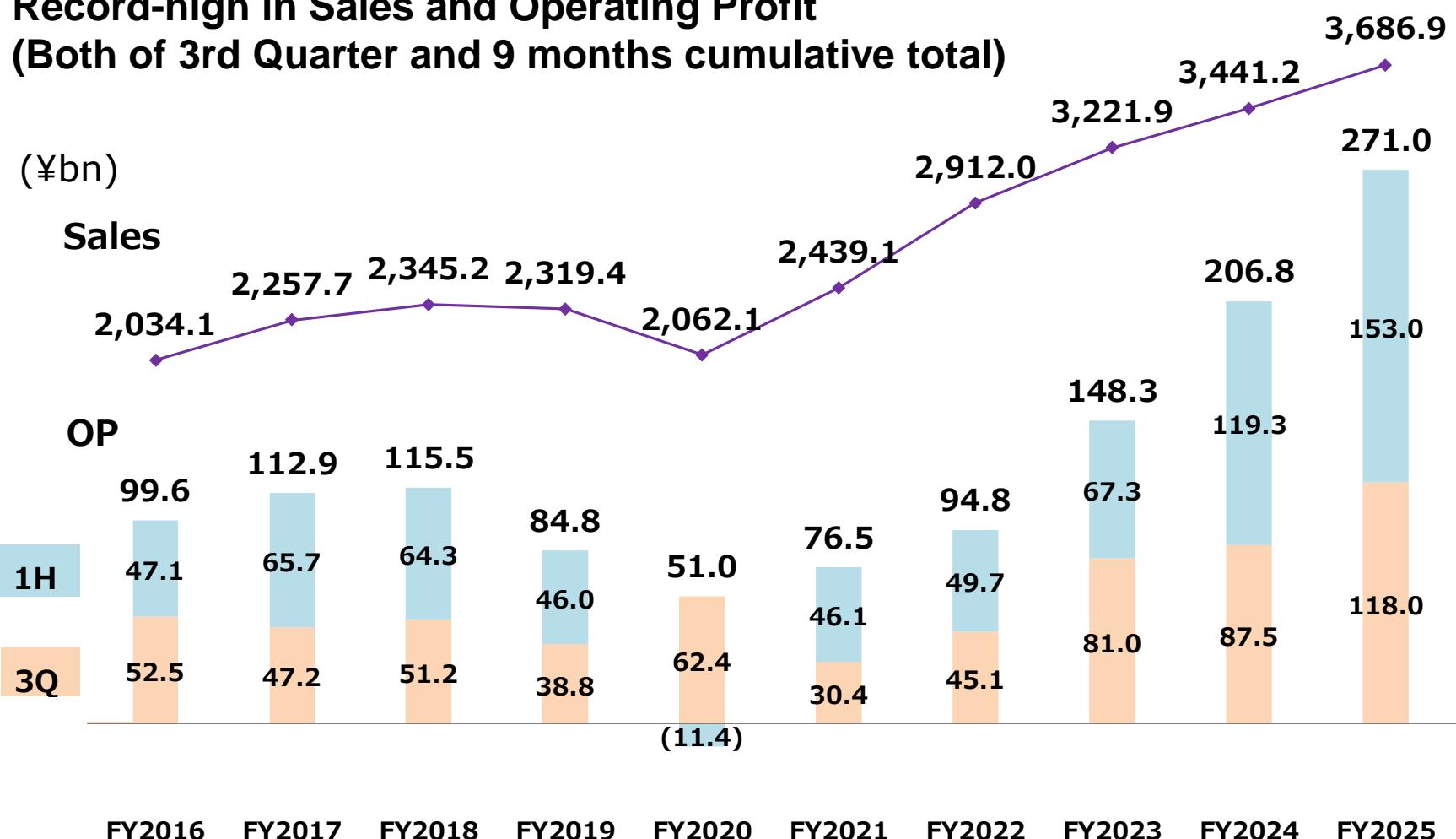
# 1-1. FY2025 3rd Quarter results (PL)

¥bn	FY2024 3Q ①	FY2025 3Q ②	Difference ②-①	FY2025 2H Plan (announced in October, 2025)
Net Sales	1,193.5	<b>1,313.4</b>	+120.0	2,376.5
Operating Profit	87.5	<b>118.0</b>	+30.5	187.0
Share of profit of investments accounted for using equitymethod	(9.9)	<b>7.8</b>	+17.7	
Interest expenses	(7.2)	<b>(5.7)</b>	+1.5	
Other Non-Operating Income/Expenses	5.8	<b>0.8</b>	(5.0)	
Ordinary Income	76.3	<b>120.9</b>	+44.7	190.5
Extraordinary Income or Loss	(3.9)	<b>1.0</b>	+4.8	
Profit before Income Taxes	72.4	<b>121.9</b>	+49.5	
Taxes and Profit Attributable to Non-Controlling Interests	(34.4)	<b>(42.6)</b>	(8.2)	
Profit Attributable to Owners of the Parent	37.9	<b>79.3</b>	+41.3	132.1

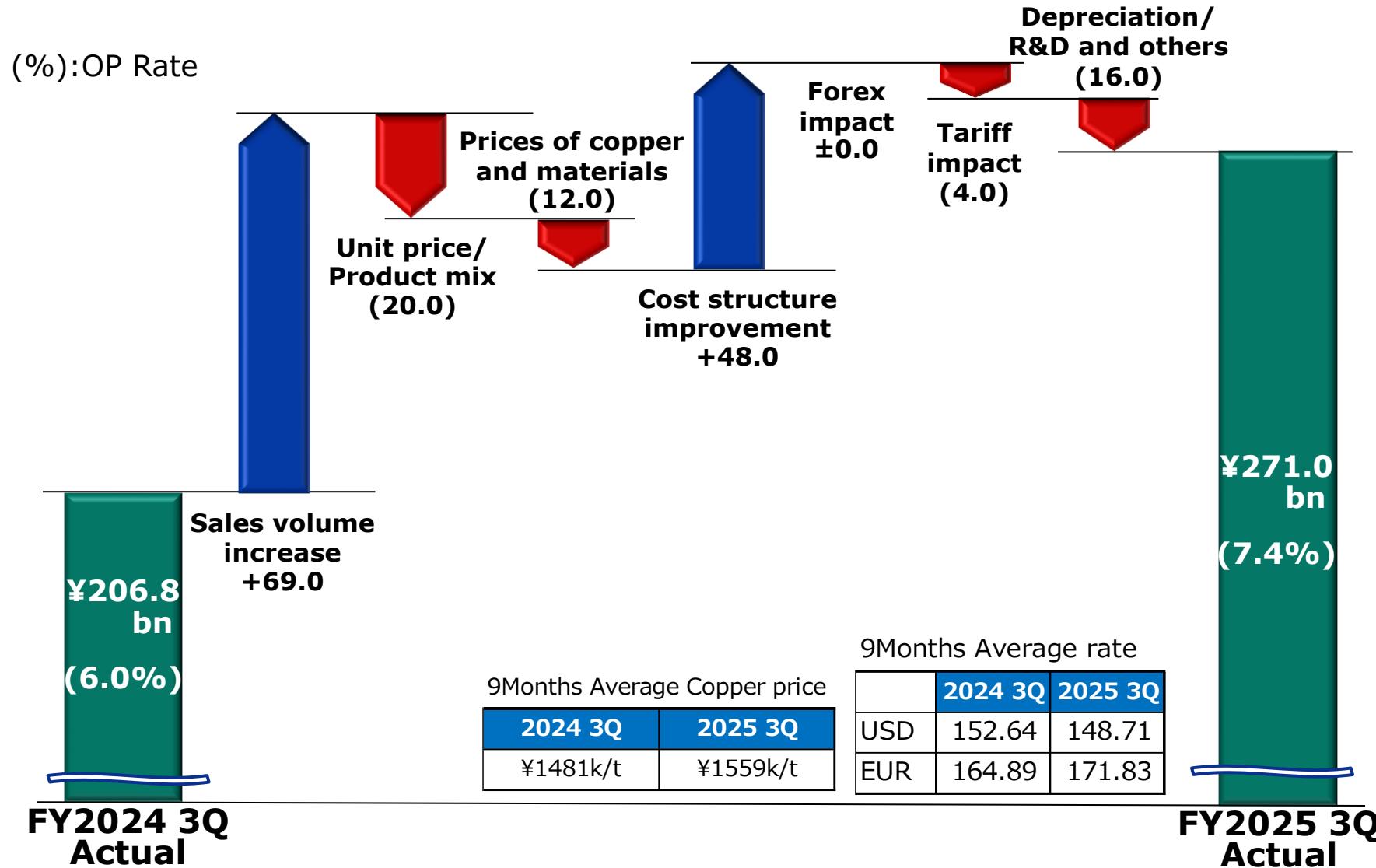
Record-high in Net Sales, Operating Profit, Ordinary Income  
and Profit Attributable to Owners of the Parent

# 1-2. 3rd Quarter Performance Trends

Record-high in Sales and Operating Profit  
(Both of 3rd Quarter and 9 months cumulative total)



# 1-3. OP variation factors from FY2024 3Q to FY2025 3Q



# 1-4. Sales and OP by segment

## 9 months cumulative total

¥ bn	FY2024		FY2025		Difference		FY2025 Annual Plan (announced in October, 2025)	
	1Q-3Q ①	Sales	1Q-3Q ②	Sales	OP	② – ①	Sales	OP
Environment and Energy	783.9	52.5	834.1	56.1	+50.2	+3.6	1,120.0	70.0
Infocommunications	159.8	10.4	220.6	46.1	+60.8	+35.7	300.0	54.0
Automotive	2,011.7	103.8	2,135.2	118.4	+123.5	+14.6	2,710.0	162.0
Electronics	289.4	25.9	304.7	29.4	+15.3	+3.6	370.0	28.0
Industrial Materials and Others	279.3	14.4	286.7	21.2	+7.3	+6.8	390.0	26.0
Total	3,441.2	206.8	3,686.9	271.0	+245.7	+64.2	4,750.0	340.0

※Differences between the aggregate of all segments and Total are consolidated eliminations.

# 1-4. Sales and OP by segment

	FY2024		FY2025		Difference		FY2025 2H Plan (announced in October, 2025)		
	3Q ①		3Q ②		② – ①		Sales	OP	Sales
	¥ bn	Sales	OP	Sales	OP	Sales	OP	Sales	OP
Environment and Energy	267.5	21.0	<b>298.1</b>	<b>21.6</b>	+30.6	+0.6	584.0	35.5	
Infocommunications	56.2	5.5	<b>85.2</b>	<b>24.0</b>	+29.0	+18.5	164.6	31.9	
Automotive	706.3	48.8	<b>756.9</b>	<b>53.0</b>	+50.7	+4.3	1,331.8	96.6	
Electronics	97.9	7.6	<b>107.4</b>	<b>11.4</b>	+9.5	+3.8	172.7	10.0	
Industrial Materials and Others	93.7	4.8	<b>98.4</b>	<b>8.3</b>	+4.8	+3.5	201.8	13.1	
<b>Total</b>	<b>1,193.5</b>	<b>87.5</b>	<b>1,313.4</b>	<b>118.0</b>	+120.0	+30.5	<b>2,376.5</b>	<b>187.0</b>	

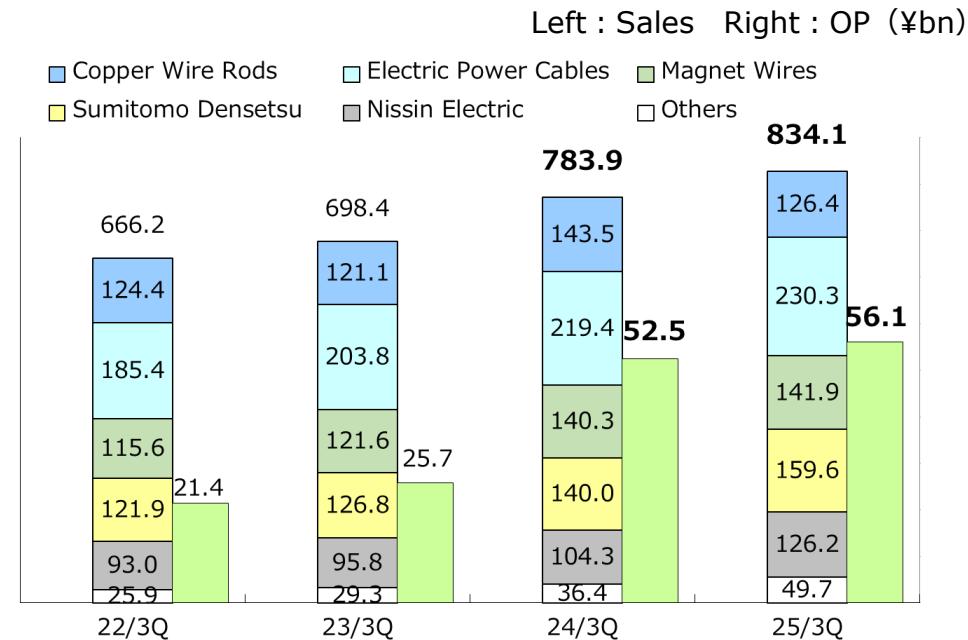
※Differences between the aggregate of all segments and Total are consolidated eliminations.

# 1-5. OP variation factors and performance trends by segment

## Environment and Energy

**[OP]25/3Q : 56.1 billion yen**  
**(+3.6 billion yen from 24/3Q)**

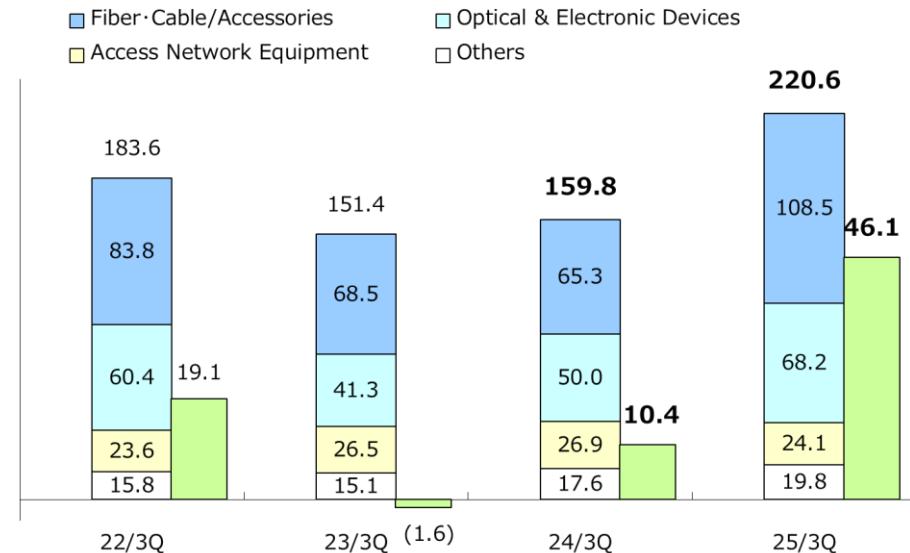
- (+) Increase in sales of power cable, rectangular magnet wires for xEV
- (+) Increase in sales of Nisshin Electric and Sumitomo Densetsu
- (+) Copper price impact: Sales ¥25.5 bn
- (-) OP ¥(4.1) bn



## Infocommunications

**[OP]25/3Q : 46.1 billion yen**  
**(+35.7 billion yen from 24/3Q)**

- (+) Increase in sales of optical connectors and devices for data centers due to expansion of Generative AI



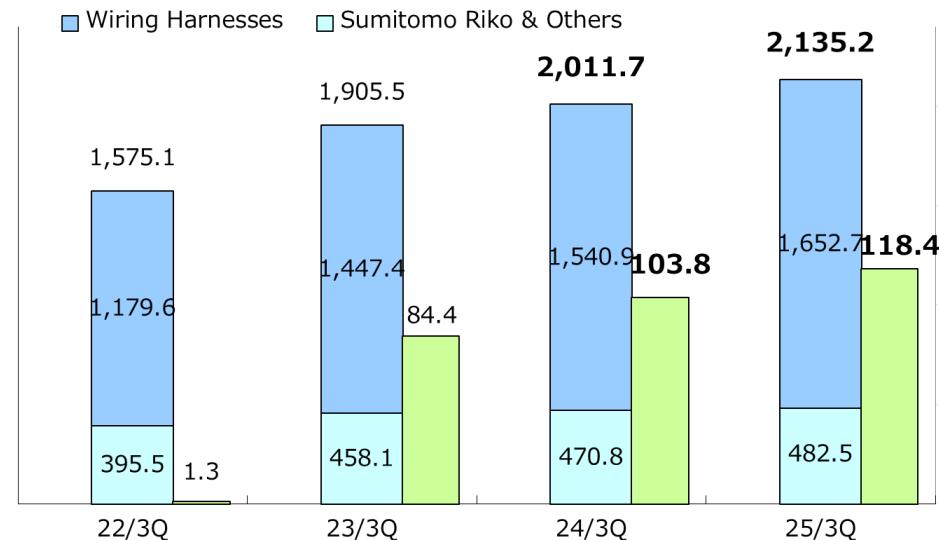
# 1-5. OP variation factors and performance trends by segment

Left : Sales Right : OP (¥bn)

## Automotive

**[OP]25/3Q : 118.4 billion yen  
(+14.6 billion yen from 24/3Q)**

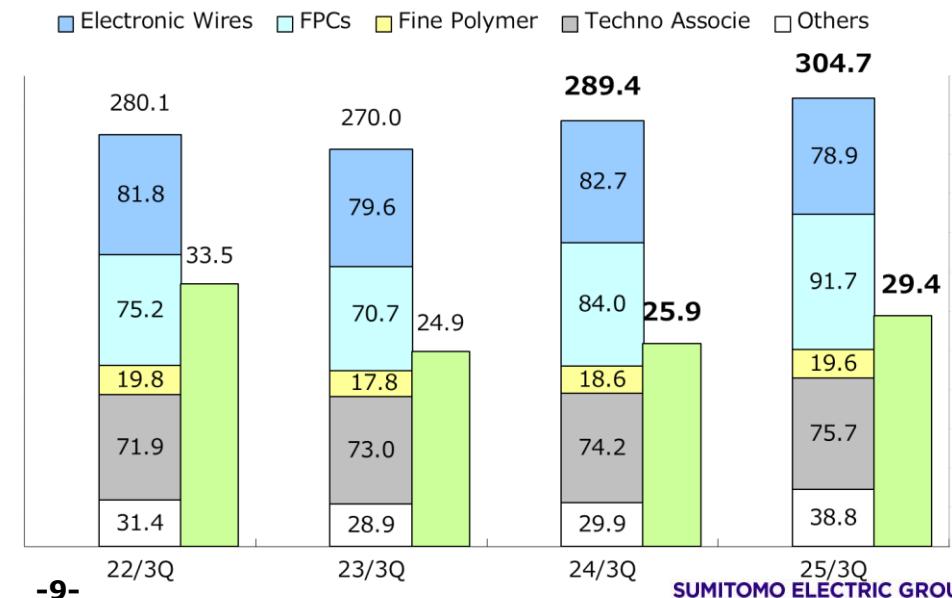
- (+) Steady demand for Wiring Harnesses and Sumitomo Riko
- (+) Cost reduction through productivity improvement



## Electronics

**[OP]25/3Q : 29.4 billion yen  
(+3.6 billion yen from 24/3Q)**

- (+) Strong Demand for FPCs for major customers
- (+) Cost reduction through productivity improvement

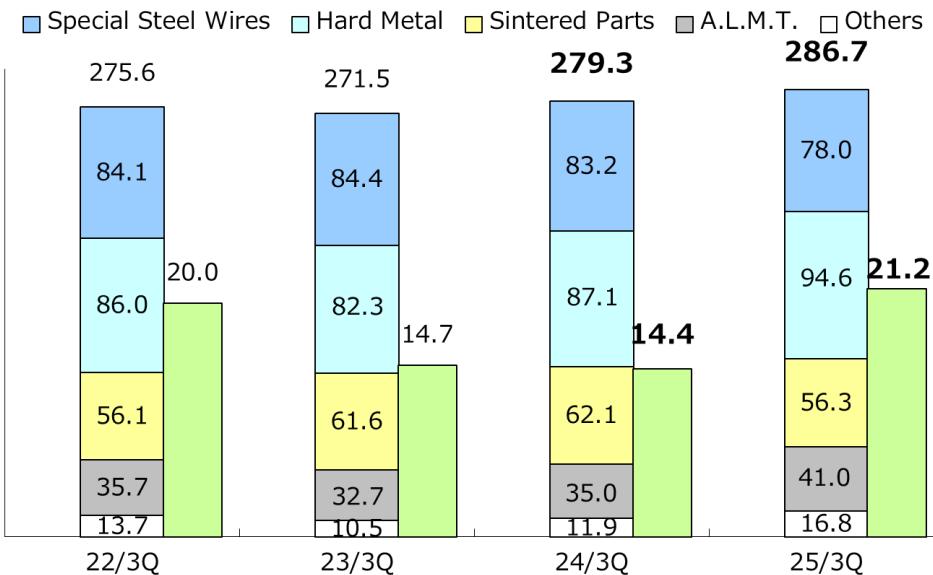


# 1-5. OP variation factors and performance trends by segment

Left : Sales Right : OP (¥bn)

**Industrial Materials and Others**  
[OP]25/3Q : 21.2 billion yen  
(+6.8 billion yen from 24/3Q)

- (+) Increase in sales of carbide products
- (+) Cost improvement of sintered products



# 1-6. BS as of FY2025 3rd Quarter end

	¥ bn	FY24/4Q Atual①	FY25/3Q Actual②	Difference ② – ①		¥ bn	FY24/4Q Atual①	FY25/3Q Actual②	Difference ② – ①
Cash and Time Deposits	295.9		<b>348.6</b>	+52.7	Trade Payables		473.8	<b>526.6</b>	+52.7
Trade Receivables	911.9		<b>931.6</b>	+19.7	Interest Bearing Debt		775.9	<b>893.3</b>	+117.4
Inventories	923.0		<b>1,031.8</b>	+108.8	Other		661.5	<b>765.5</b>	+104.0
Property, Plant and Equipment	1,121.8		<b>1,185.5</b>	+63.7	Total Liabilities		1,911.2	<b>2,185.3</b>	+274.1
Investment Securities	604.7		<b>737.5</b>	+132.8	Total Shareholders' Equity		1,862.9	<b>1,937.1</b>	+74.2
Other	584.2		<b>609.6</b>	+25.3	Total Accumulated Other Comprehensive Income		427.5	<b>550.2</b>	+122.7
					Non-Controlling Interests		240.0	<b>171.9</b>	(68.2)
					Total Net Assets		2,530.4	<b>2,659.2</b>	+128.8
Total Assets	4,441.6		<b>4,844.5</b>	+402.9	Total Liabilities and Net Assets		4,441.6	<b>4,844.5</b>	+402.9

## 2-1. FY2025 forecasts (PL)

	¥bn	FY2024 Actual①	FY2025 Previous Plan②	FY2025 Revised Plan③	Growth ③ – ①	Difference ③ – ②
Net Sales		4,679.8	4,750.0	<b>4,900.0</b>	+220.2	+150.0
Operating Profit		320.7	340.0	<b>375.0</b>	+54.3	+35.0
Ordinary Income		309.5	346.0	<b>381.0</b>	+71.5	+35.0
Profit Attributable to Owners of the Parent		193.8	230.0	<b>320.0</b>	+126.2	+90.0
Dividend(¥/share)		97	118	<b>118</b>		
			(2nd half)		(4Q)	
USD		¥153	¥140	¥140		
EUR		¥164	¥160	¥160		
Copper		¥1478k/t	¥1400k/t	¥1400k/t		

Aiming for record-high in Net Sales, Operating Profit, Ordinary Income and Profit Attributable to Owners of the Parent.

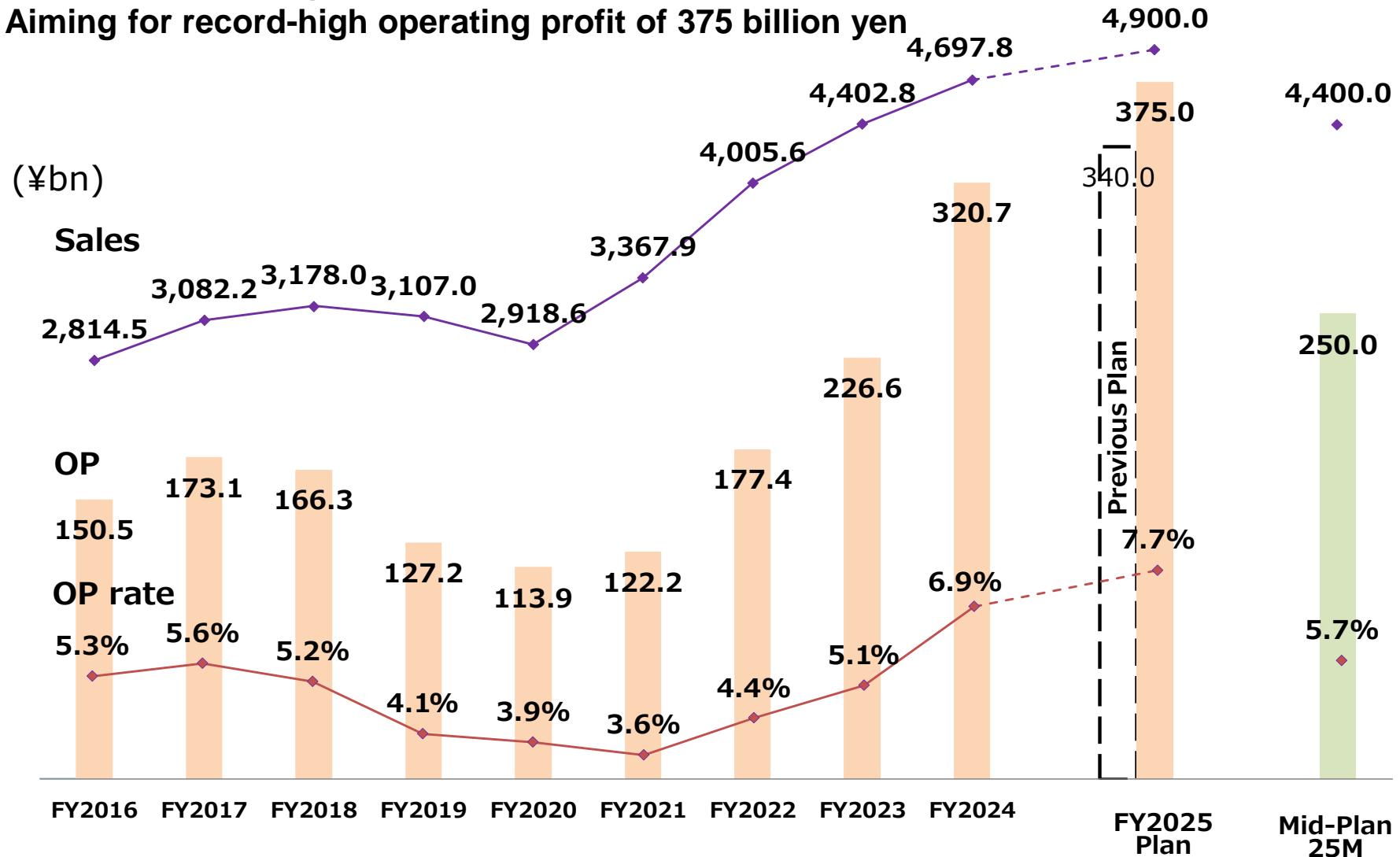
Profit Attributable to Owners of the Parent in this revised plan incorporates the gain on the sale of Sumitomo Densetsu (approximately ¥70 billion).

While dividend forecast remains unchanged, dividends will be paid based on a payout ratio of approximately 40% of profits from ordinary operations, excluding Densetsu capital gains.

## 2-2. Full Year Performance Trends

Sales and operating profit both revised upward from the previous plan

Aiming for record-high operating profit of 375 billion yen



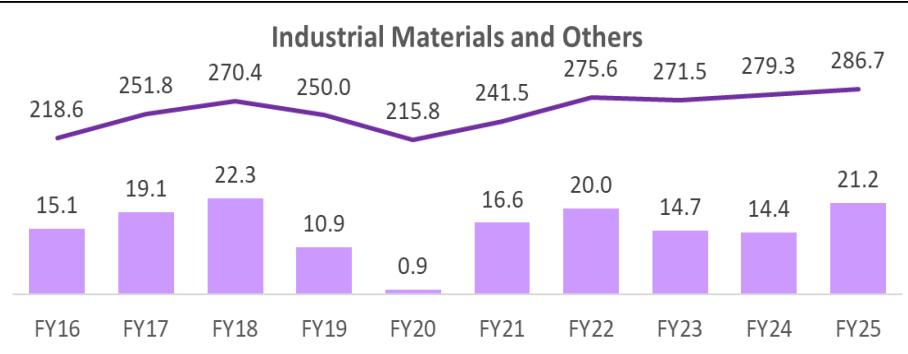
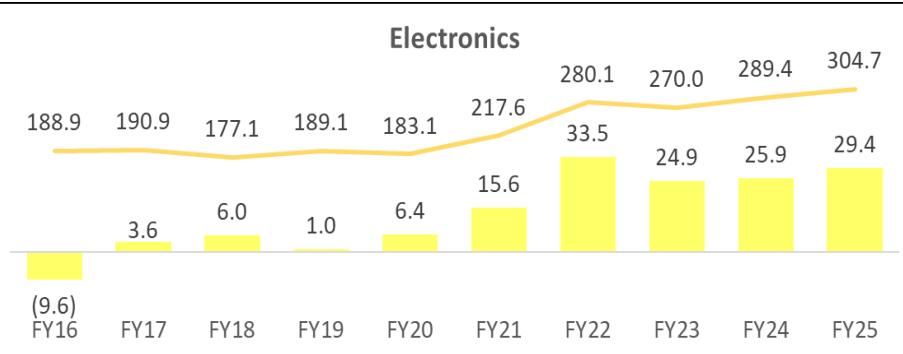
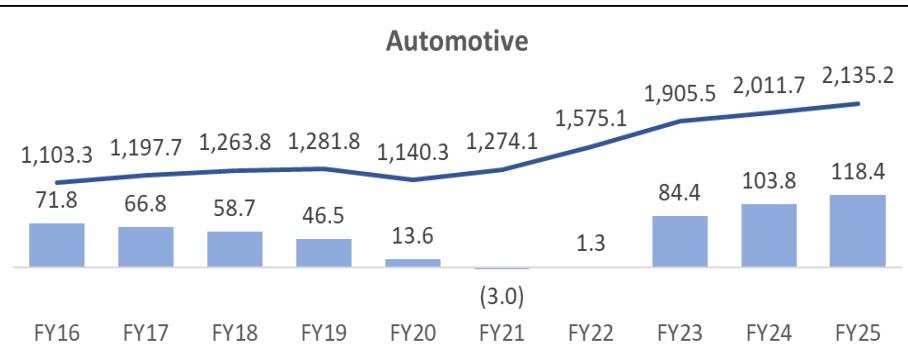
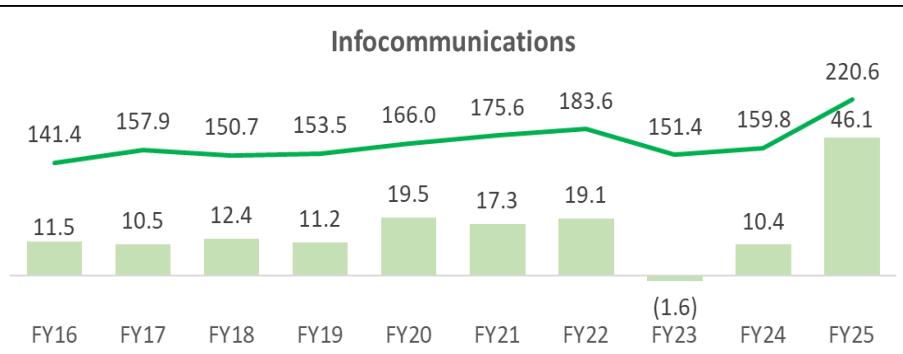
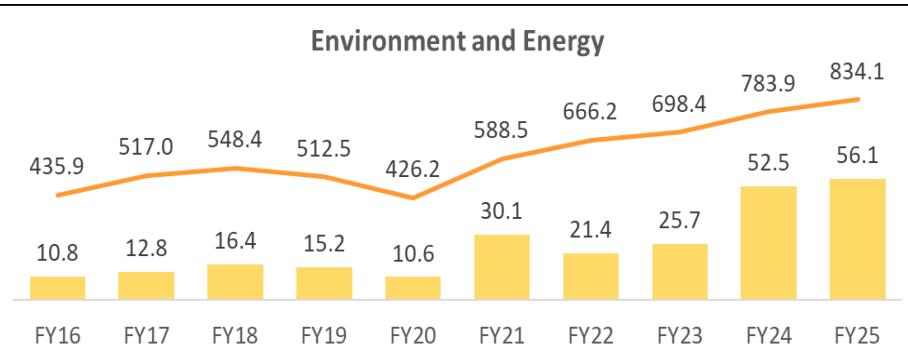
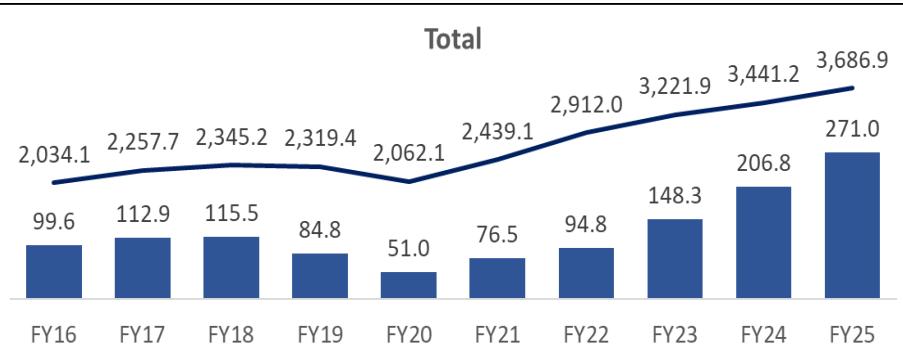
## 2-3. Sales and OP by segment

	FY2024		FY2025		FY2025		Growth		Difference	
	Actual①		Previous Plan②	Sales	OP	Revised Plan③	Sales	OP	③ – ①	③ – ②
¥bn	Sales	OP	Sales	OP	Sales	OP	Sales	OP	Sales	OP
Environment and Energy	1,081.3	78.7	1,120.0	70.0	1,150.0	77.0	+68.7	(1.7)	+30.0	+7.0
Info-communications	223.3	19.9	300.0	54.0	310.0	65.0	+86.7	+45.1	+10.0	+11.0
Automotive	2,734.7	172.4	2,710.0	162.0	2,800.0	170.0	+65.3	(2.4)	+90.0	+8.0
Electronics	377.2	29.3	370.0	28.0	390.0	35.0	+12.8	+5.7	+20.0	+7.0
Industrial Materials and Others	372.7	20.6	390.0	26.0	390.0	28.0	+17.3	+7.4	0.0	+2.0
<b>Total</b>	<b>4,679.8</b>	<b>320.7</b>	<b>4,750.0</b>	<b>340.0</b>	<b>4,900.0</b>	<b>375.0</b>	<b>+220.2</b>	<b>+54.3</b>	<b>+150.0</b>	<b>+35.0</b>

※Differences between the aggregate of all segments and Total are consolidated eliminations.

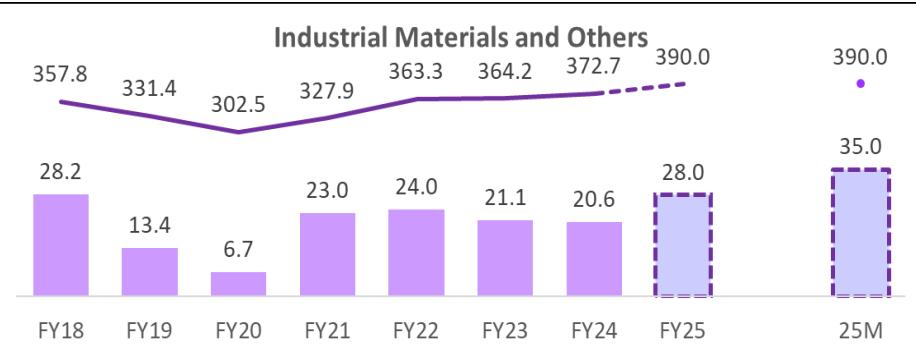
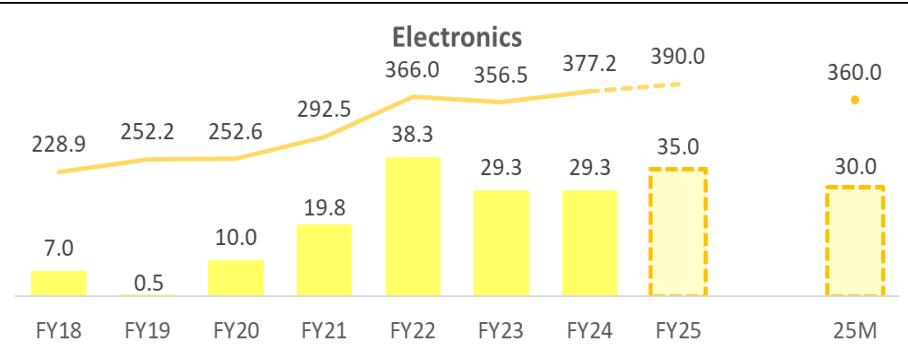
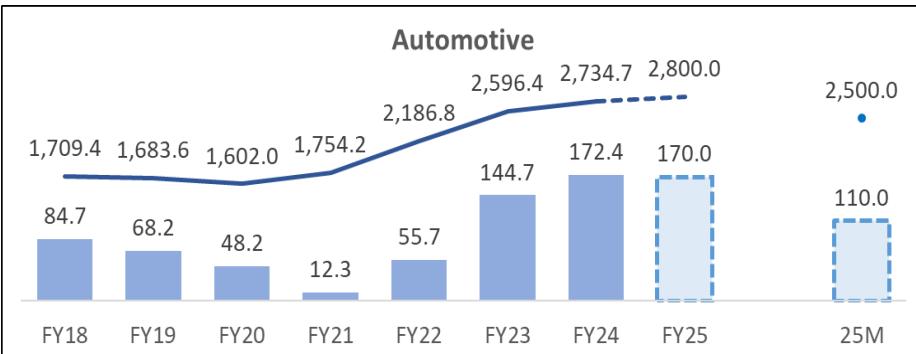
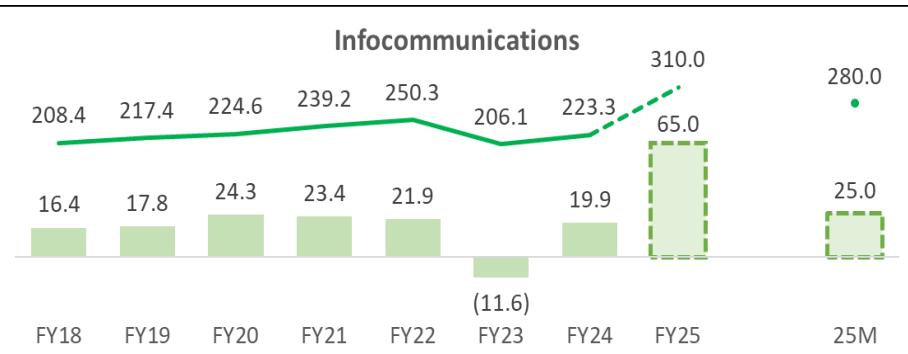
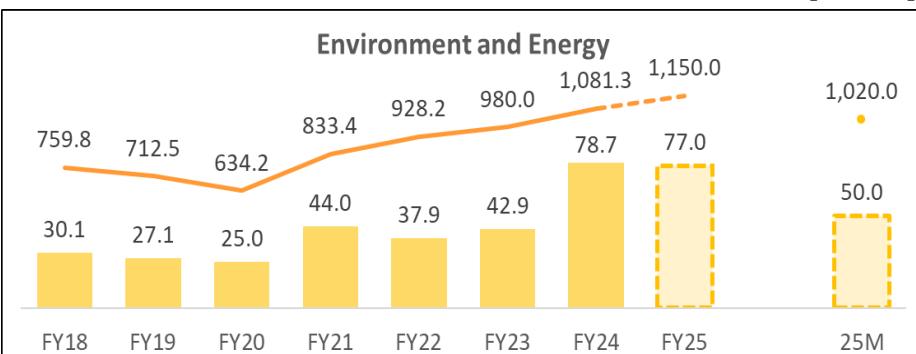
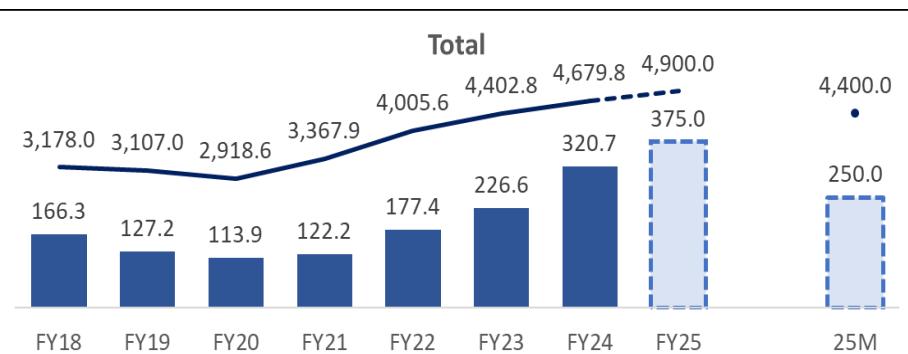
# (Reference) 3Q Sales and OP

line:Sales bar:OP (¥bn)



# (Reference) Full Year Sales and OP

line:Sales bar:OP (¥bn)



# Notes on Perspective Information

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