

# FACT BOOK

Sumitomo Electric Industries, Ltd.  
住友電気工業株式会社



## FY2024 Result 2024年度(2025年3月期)実績

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### (Forward-Looking Statements)

The forward-looking statements in this presentation have been prepared based on certain assumptions that the Group considers reasonable at the time of disclosure. Actual results may significantly differ from these forecasts due to a variety of factors.

### (将来情報についての注意事項)

この資料における当社グループの将来予想に関する記述は、当社グループが開示時点で合理的であると判断する一定の前提に基づき作成しており、実際の業績等は様々な要因により見通しと大きく異なる可能性があります。

2025年5月13日  
As of May 13th, 2025

# Fact Book (May, 2025)

## 1. P/L Summary

### 1. 損益概要

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E(※)
Net Sales	売上高	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789	4,500,000
Operating Income	営業利益	166,260	127,216	113,926	122,195	177,443	226,618	320,663	275,000
Share of Profit(Losses) of Investments Accounted for Using the Equity Method	持分法による投資損益	25,051	11,771	12,519	20,577	11,485	20,177	14,776	
Other Non-Operating Income (Expenses)	その他営業外損益	(2,662)	(8,489)	(12,373)	(4,612)	(15,580)	(31,454)	(25,943)	
Ordinary Income	経常利益	188,649	130,498	114,072	138,160	173,348	215,341	309,496	280,000
Extraordinary Income	特別利益	8,905	22,866	16,772	40,364	40,818	66,834	26,139	
Extraordinary Losses	特別損失	(16,166)	(20,166)	(20,504)	(18,603)	(17,694)	(43,630)	(31,571)	
Profit before Income Taxes	税金等調整前当期純利益	181,388	133,198	110,340	159,921	196,472	238,545	304,064	
Income Taxes	法人税等	51,181	44,764	41,552	50,219	64,199	69,584	82,238	
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	12,144	15,714	12,444	13,396	19,619	19,238	28,055	
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	118,063	72,720	56,344	96,306	112,654	149,723	193,771	190,000

(※)E : Estimate/予想

## 1st Half and 2nd Half Breakdown

上期下期内訳

Fiscal Year / 年度		2022		2023		2024		2025E	
		1H(※)	2H(※)	1H	2H	1H	2H	1H	2H
Net Sales	売上高	1,891,076	2,114,485	2,072,103	2,330,711	2,247,778	2,432,011	2,170,000	2,330,000
Operating Income	営業利益	49,739	127,704	67,329	159,289	119,315	201,348	91,000	184,000
Share of Profit(Losses) of Investments Accounted for Using the Equity Method	持分法による投資損益	9,933	1,552	6,387	13,790	16,994	(2,218)		
Other Non-Operating Income (Expenses)	その他営業外損益	1,202	(16,782)	(12,957)	(18,497)	(14,605)	(11,338)		
Ordinary Income	経常利益	60,874	112,474	60,759	154,582	121,704	187,792	91,000	189,000
Extraordinary Income	特別利益	13,524	27,294	2,449	64,385	2,180	23,959		
Extraordinary Losses	特別損失	(8,088)	(9,606)	(6,684)	(36,946)	(1,309)	(30,262)		
Profit before Income Taxes	税金等調整前当期純利益	66,310	130,162	56,524	182,021	122,575	181,489		
Income Taxes	法人税等	27,408	36,791	22,185	47,399	35,866	46,372		
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	3,834	15,785	7,643	11,595	10,954	17,101		
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	35,068	77,586	26,696	123,027	75,755	118,016	45,000	145,000

(※) 1H : 1st Half/上期 、 2H : 2nd Half/下期

# Fact Book (May, 2025)

## 2. Business Segment Information

### 2. 事業の種類別セグメント情報

Net Sales by Business Segment

事業セグメント別売上高

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Environment and Energy	環境エネルギー	759,786	712,543	634,191	833,425	928,239	979,977	1,081,344	1,090,000
Infocommunications	情報通信	208,420	217,401	224,576	239,150	250,325	206,074	223,276	280,000
Automotive	自動車	1,709,426	1,683,630	1,602,042	1,754,195	2,186,849	2,596,404	2,734,730	2,500,000
Electronics	エレクトロニクス	228,933	252,170	252,618	292,509	366,013	356,478	377,248	360,000
Industrial Materials and Others	産業素材他	357,824	331,350	302,524	327,883	363,296	364,185	372,667	390,000
Eliminations and Corporate	消去又は全社	(86,404)	(90,067)	(97,371)	(79,299)	(89,161)	(100,304)	(109,476)	(120,000)
Consolidated Total	連結合計	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789	4,500,000

1st Half and 2nd Half Breakdown

上期下期内訳

Fiscal Year / 年度		2022		2023		2024		2025E	
		1H	2H	1H	2H	1H	2H	1H	2H
Environment and Energy	環境エネルギー	434,973	493,266	448,739	531,238	516,367	564,977	510,000	580,000
Infocommunications	情報通信	121,289	129,036	102,378	103,696	103,599	119,677	130,000	150,000
Automotive	自動車	1,016,718	1,170,131	1,214,623	1,381,781	1,305,438	1,429,292	1,210,000	1,290,000
Electronics	エレクトロニクス	178,173	187,840	175,537	180,941	191,493	185,755	180,000	180,000
Industrial Materials and Others	産業素材他	185,150	178,146	179,909	184,276	185,685	186,982	190,000	200,000
Eliminations and Corporate	消去又は全社	(45,227)	(43,934)	(49,083)	(51,221)	(54,804)	(54,672)	(50,000)	(70,000)
Consolidated Total	連結合計	1,891,076	2,114,485	2,072,103	2,330,711	2,247,778	2,432,011	2,170,000	2,330,000

# Fact Book (May, 2025)

Breakdown of Each Business Segment

## 各セグメント別売上高の主要製品内訳

(Billions of Yen)

(十億円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Copper Wire Rods	導電製品	140.7	110.4	83.2	144.0	160.7	163.7	186.1	155.3
Electric Power Cables	送配電用電線・ケーブル・機器・工事	207.0	190.9	163.9	213.7	262.0	284.1	308.7	328.7
Nissin Electric	日新電機	126.2	117.5	124.7	132.1	142.6	145.2	154.8	168.9
Sumitomo Densetsu	住友電設	157.0	172.9	154.0	167.6	175.1	185.5	203.6	210.0
Magnet Wires & Others	巻線他	128.9	120.8	108.4	176.0	187.8	201.5	228.1	227.1
Environment and Energy	環境エネルギー	759.8	712.5	634.2	833.4	928.2	980.0	1,081.3	1,090.0
Fiber・Cable/Accessories	光ファイバ・ケーブル、通信用ケーブル・機器、 光融着接続器	96.8	89.0	84.2	100.3	112.3	86.8	89.0	121.1
Optical & Electronic Devices	光・電子デバイス製品	68.3	78.4	86.7	79.2	77.6	54.5	70.7	102.3
Access Network Equipment	アクセス系ネットワーク機器	25.1	31.9	34.5	39.8	39.9	43.3	40.0	40.6
Others	その他	18.2	18.1	19.2	19.9	20.5	21.5	23.6	16.0
Infocommunications	情報通信	208.4	217.4	224.6	239.2	250.3	206.1	223.3	280.0
Wiring Harnesses	ワイヤーハーネス、自動車電装部品	1,231.7	1,232.0	1,197.6	1,304.3	1,642.3	1,976.6	2,097.3	1,883.0
Sumitomo Riko & Others	住友理工他	477.7	451.6	404.4	449.9	544.5	619.8	637.4	617.0
Automotive	自動車	1,709.4	1,683.6	1,602.0	1,754.2	2,186.8	2,596.4	2,734.7	2,500.0
Electronic Wires	電子ワイヤー	75.6	67.4	70.5	87.4	107.8	105.7	109.1	108.1
FPCs (Flexible Printed Circuits)	フレキシブルプリント回路	99.9	73.2	61.3	61.5	94.1	92.4	106.3	96.6
Fine Polymer	電子線照射製品、フッ素樹脂製品	24.4	21.9	19.1	22.8	26.0	23.9	25.1	27.9
Techno Associe	テクノアソシエ	-	57.5	73.1	86.0	95.3	96.3	98.1	98.9
Others	その他	29.0	32.2	28.6	34.8	42.8	38.2	38.6	28.5
Electronics	エレクトロニクス	228.9	252.2	252.6	292.5	366.0	356.5	377.2	360.0
Special Steel Wires	PC鋼材、精密ばね用鋼線、スチールコード	81.4	76.8	69.6	94.6	110.7	111.6	109.9	108.8
Hard Metal	超硬工具、ダイヤ・CBN工具、レーザ用光学部品	106.2	93.0	84.0	102.0	113.1	110.2	116.5	125.0
Sintered Parts	焼結部品	77.9	74.8	60.8	67.5	75.1	82.9	81.9	74.9
A.L.M.T.	アライドマテリアル	44.0	36.6	32.3	42.6	47.4	44.2	48.3	53.2
Others	その他	48.3	50.2	55.8	21.2	17.0	15.3	16.1	28.1
Industrial Materials and Others	産業素材他	357.8	331.4	302.5	327.9	363.3	364.2	372.7	390.0
Eliminations and Corporate	消去又は全社	(86.4)	(90.1)	(97.4)	(79.3)	(89.2)	(100.3)	(109.5)	(120.0)
Consolidated Total	連結合計	3,178.0	3,107.0	2,918.6	3,367.9	4,005.6	4,402.8	4,679.8	4,500.0

# Fact Book (May, 2025)

Breakdown of Each Business Segment

## 各セグメント別売上高の主要製品内訳

1st Half and 2nd Half Breakdown

上期下期内訳

(Billions of Yen)

(十億円)

Fiscal Year / 年度		2022		2023		2024		2025E	
		1H	2H	1H	2H	1H	2H	1H	2H
Copper Wire Rods	導電製品	83.3	77.4	76.9	86.8	102.6	83.5	79.6	75.7
Electric Power Cables	送配電用電線・ケーブル・機器・工事	117.0	145.0	133.1	151.0	141.9	166.8	152.1	176.6
Nissin Electric	日新電機	60.1	82.5	61.8	83.4	65.5	89.3	80.9	88.0
Sumitomo Densetsu	住友電設	81.5	93.6	79.9	105.6	90.6	113.0	96.0	114.0
Magnet Wires & Others	巻線他	93.1	94.8	97.0	104.5	115.8	112.3	101.4	125.7
Environment and Energy	環境エネルギー	435.0	493.3	448.7	531.2	516.4	565.0	510.0	580.0
Fiber・Cable/Accessories	光ファイバ・ケーブル、通信用ケーブル・機器、 光融着接続器	54.9	57.4	47.5	39.3	42.6	46.4	58.3	62.8
Optical & Electronic Devices	光・電子デバイス製品	40.8	36.8	27.5	27.0	31.3	39.4	46.3	56.0
Access Network Equipment	アクセス系ネットワーク機器	14.5	25.4	17.9	25.4	18.5	21.5	16.3	24.3
Others	その他	11.1	9.4	9.5	12.0	11.2	12.4	9.1	6.9
Infocommunications	情報通信	121.3	129.0	102.4	103.7	103.6	119.7	130.0	150.0
Wiring Harnesses	ワイヤーハーネス、自動車電装部品	761.1	881.2	916.9	1,059.7	997.2	1,100.1	913.0	970.0
Sumitomo Riko & Others	住友理工他	255.6	288.9	297.7	322.1	308.2	329.2	297.0	320.0
Automotive	自動車	1,016.7	1,170.1	1,214.6	1,381.8	1,305.4	1,429.3	1,210.0	1,290.0
Electronic Wires	電子ワイヤー	53.0	54.8	52.1	53.6	54.9	54.2	53.0	55.1
FPCs(Flexible Printed Circuits)	フレキシブルプリント回路	44.8	49.3	43.1	49.3	57.5	48.8	52.3	44.3
Fine Polymer	電子線照射製品、フッ素樹脂製品	13.1	12.9	11.9	12.0	12.4	12.7	13.2	14.7
Techno Associe	テクノアソシエ	46.7	48.6	48.0	48.3	48.8	49.3	48.3	50.6
Others	その他	20.6	22.2	20.4	17.8	17.9	20.7	13.2	15.3
Electronics	エレクトロニクス	178.2	187.8	175.5	180.9	191.5	185.8	180.0	180.0
Special Steel Wires	PC鋼材、精密ばね用鋼線、スチールコード	56.9	53.8	55.1	56.5	55.1	54.8	52.1	56.7
Hard Metal	超硬工具、ダイヤ・CBN工具、レーザ用光学部品	57.0	56.1	54.6	55.6	58.2	58.3	61.2	63.8
Sintered Parts	焼結部品	36.6	38.5	40.2	42.7	41.5	40.4	37.4	37.5
A.L.M.T.	アライドマテリアル	23.8	23.6	22.2	22.0	22.5	25.8	26.1	27.1
Others	その他	10.9	6.1	7.8	7.5	8.4	7.7	13.2	14.9
Industrial Materials and Others	産業素材他	185.2	178.1	179.9	184.3	185.7	187.0	190.0	200.0
Eliminations and Corporate	消去又は全社	(45.2)	(43.9)	(49.1)	(51.2)	(54.8)	(54.7)	(50.0)	(70.0)
Consolidated Total	連結合計	1,891.1	2,114.5	2,072.1	2,330.7	2,247.8	2,432.0	2,170.0	2,330.0

# Fact Book (May, 2025)

Operating Income by Business Segment

事業セグメント別営業利益

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Environment and Energy	環境エネルギー	30,062	27,114	25,024	44,024	37,920	42,890	78,718	62,000
Infocommunications	情報通信	16,398	17,835	24,343	23,398	21,926	(11,552)	19,926	37,000
Automotive	自動車	84,669	68,213	48,198	12,264	55,745	144,674	172,391	127,000
Electronics	エレクトロニクス	7,016	536	10,047	19,825	38,349	29,297	29,311	25,000
Industrial Materials and Others	産業素材他	28,193	13,425	6,660	23,024	23,978	21,067	20,592	24,000
Eliminations and Corporate	消去又は全社	(78)	93	(346)	(340)	(475)	242	(275)	0
Consolidated Total	連結合計	166,260	127,216	113,926	122,195	177,443	226,618	320,663	275,000

1st Half and 2nd Half Breakdown

上期下期内訳

Fiscal Year / 年度		2022		2023		2024		2025E	
		1H	2H	1H	2H	1H	2H	1H	2H
Environment and Energy	環境エネルギー	12,602	25,318	12,200	30,690	31,540	47,178	23,000	39,000
Infocommunications	情報通信	12,850	9,076	(810)	(10,742)	4,862	15,064	11,000	26,000
Automotive	自動車	(7,991)	63,736	32,297	112,377	55,026	117,365	35,000	92,000
Electronics	エレクトロニクス	17,684	20,665	14,455	14,842	18,228	11,083	13,000	12,000
Industrial Materials and Others	産業素材他	15,015	8,963	8,955	12,112	9,529	11,063	9,000	15,000
Eliminations and Corporate	消去又は全社	(421)	(54)	232	10	130	(405)	0	0
Consolidated Total	連結合計	49,739	127,704	67,329	159,289	119,315	201,348	91,000	184,000

Assets by Business Segment

事業セグメント別資産残高

Total Assets

総資産

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Environment and Energy	環境エネルギー	678,351	666,581	764,852	913,024	918,753	982,852	1,101,981
Infocommunications	情報通信	243,908	246,485	283,164	299,847	296,968	287,333	284,622
Automotive	自動車	1,387,003	1,419,244	1,535,415	1,760,585	1,959,924	2,173,494	2,231,268
Electronics	エレクトロニクス	180,258	231,079	238,291	265,261	279,916	313,255	307,998
Industrial Materials and Others	産業素材他	647,964	658,762	773,646	868,725	895,120	994,403	993,532
Eliminations and Corporate	消去又は全社	(84,221)	(121,891)	(213,454)	(300,052)	(337,673)	(385,940)	(477,772)
Consolidated Total	連結合計	3,053,263	3,100,260	3,381,914	3,807,390	4,013,008	4,365,397	4,441,629

## Fact Book (May, 2025)

### 3. Capital Expenditure/ Depreciation and Amortization/ R&D Expenses

#### 3. 設備投資, 減価償却費, 研究開発費

Capital Expenditure (Investment in Fixed Assets)

#### 設備投資

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Environment and Energy	環境エネルギー	29,600	27,900	30,100	28,500	34,000	25,900	50,500	63,000
Infocommunications	情報通信	18,700	24,000	24,900	19,800	16,300	14,600	18,000	25,000
Automotive	自動車	91,000	111,500	89,300	106,300	114,700	111,500	129,400	127,000
Electronics	エレクトロニクス	19,200	17,400	11,900	19,100	23,100	22,300	24,300	23,000
Industrial Materials and Others	産業素材他	31,800	28,000	16,100	16,000	20,200	19,600	21,100	17,000
Consolidated Total	連結合計	190,300	208,800	172,200	189,700	208,300	193,800	243,300	255,000

Depreciation and Amortization

#### 減価償却費

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Environment and Energy	環境エネルギー	16,800	18,200	19,200	20,400	22,500	24,000	24,300	25,000
Infocommunications	情報通信	16,100	17,400	20,000	19,300	18,800	17,000	15,900	18,000
Automotive	自動車	77,500	86,700	90,400	98,700	107,800	118,600	119,400	122,000
Electronics	エレクトロニクス	17,000	17,700	14,600	17,200	20,700	21,100	21,400	21,000
Industrial Materials and Others	産業素材他	21,400	23,700	23,800	24,900	26,200	25,600	25,200	24,000
Consolidated Total	連結合計	148,900	163,600	168,000	180,500	196,000	206,300	206,200	210,000

R&D Expenses

#### 研究開発費

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024	2025E
Environment and Energy	環境エネルギー	17,900	16,500	15,300	16,200	18,800	21,300	15,700	17,000
Infocommunications	情報通信	18,200	18,600	21,100	21,800	25,200	21,700	21,600	22,000
Automotive	自動車	81,900	78,500	71,200	72,900	70,400	85,000	104,200	99,000
Electronics	エレクトロニクス	3,300	3,500	3,300	3,800	4,300	5,300	5,900	6,000
Industrial Materials and Others	産業素材他	8,400	8,400	8,000	8,300	9,000	8,700	8,900	9,000
Consolidated Total	連結合計	129,600	125,400	118,800	123,100	127,700	142,000	156,300	153,000
R&D Expense / Net Sales(%)	売上高比率(%)	4.1	4.0	4.1	3.7	3.2	3.2	3.3	3.4

# Fact Book (May, 2025)

## 4. Consolidated Financial Statements

### 4. 連結財務諸表

Consolidated Balance Sheets

連結貸借対照表

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Assets	資産の部							
Current Assets	流動資産							
Cash and Time Deposits	現金及び預金	167,225	250,600	253,668	259,581	283,425	269,744	295,903
Trade Notes, Accounts Receivable and Contract Assets	受取手形、売掛金及び契約資産	708,617	670,337	755,258	814,677	875,632	912,430	911,918
Securities	有価証券	2,084	384	727	-	-	-	-
Inventories	棚卸資産	528,789	552,000	606,343	844,837	851,224	885,017	922,998
Other Current Assets	その他	108,534	103,853	115,341	140,152	154,802	186,414	200,556
Allowance for Doubtful Receivables	貸倒引当金	(1,609)	(1,765)	(1,966)	(2,319)	(2,395)	(11,390)	(11,284)
Total Current Assets	流動資産合計	1,513,640	1,575,409	1,729,371	2,056,928	2,162,688	2,242,215	2,320,091
Non-Current Assets	固定資産							
Property, Plant and Equipment	有形固定資産							
Buildings and Structures	建物及び構築物	278,473	282,868	294,991	305,414	319,613	323,798	323,388
Machinery and Equipment	機械装置及び運搬具	405,266	411,106	421,617	444,397	446,390	460,343	436,926
Land	土地	89,229	92,961	93,806	98,637	99,932	101,934	102,945
Construction in Progress	建設仮勘定	52,747	65,048	62,012	64,054	73,273	75,835	96,826
Other	その他	60,108	107,822	108,733	114,282	123,571	136,241	161,745
Net Property, Plant and Equipment	有形固定資産合計	885,823	959,805	981,159	1,026,784	1,062,779	1,098,151	1,121,830
Intangible Assets	無形固定資産	40,695	37,901	36,232	36,062	36,682	39,831	61,378
Investments and Other Assets	投資その他の資産							
Investment Securities	投資有価証券	446,559	381,963	407,406	443,896	503,791	607,105	604,733
Net Defined Benefit Assets	退職給付に係る資産	87,569	66,234	158,447	173,434	175,997	303,740	251,979
Deferred Tax Assets	繰延税金資産	33,382	38,179	29,519	32,329	30,909	31,953	39,022
Other	その他	47,822	42,028	40,869	38,810	40,885	43,148	43,294
Allowance for Doubtful Receivables	貸倒引当金	(2,227)	(1,259)	(1,089)	(853)	(723)	(746)	(698)
Total Investments and Other Assets	投資その他の資産合計	613,105	527,145	635,152	687,616	750,859	985,200	938,330
Total Non-Current Assets	固定資産合計	1,539,623	1,524,851	1,652,543	1,750,462	1,850,320	2,123,182	2,121,538
Total Assets	資産合計	3,053,263	3,100,260	3,381,914	3,807,390	4,013,008	4,365,397	4,441,629



**Fact Book (May, 2025)**  
Consolidated Balance Sheets  
連結貸借対照表

(Millions of Yen)  
(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Liabilities and Net Assets	負債及び純資産の部							
Current Liabilities	流動負債							
Trade Notes and Accounts Payable	支払手形及び買掛金	379,844	361,155	397,439	444,985	445,951	479,831	473,834
Short-Term Debt	短期借入金	248,583	307,620	310,695	482,212	601,237	385,575	314,294
Commercial Papers	コマーシャル・ペーパー	-	-	14,000	8,000	7,000	-	32,416
Current Portion of Bonds	1年内償還予定の社債	-	-	10,000	9,996	-	10,000	-
Other Current Liabilities	その他	252,324	246,545	275,927	314,901	345,219	431,964	466,299
Total Current Liabilities	流動負債合計	880,751	915,320	1,008,061	1,260,094	1,399,407	1,307,370	1,286,843
Non-Current Liabilities	固定負債							
Bonds	社債	74,828	104,851	94,873	84,900	94,864	174,890	174,916
Long-Term Debt	長期借入金	213,330	173,554	205,113	222,188	195,578	164,579	166,365
Deferred Tax Liabilities	繰延税金負債	36,690	31,291	49,998	65,068	87,895	136,103	129,663
Net Defined Benefit Liabilities	退職給付に係る負債	55,867	56,961	49,589	46,037	45,794	52,935	51,820
Other Non-Current Liabilities	その他	15,484	51,636	81,774	76,165	78,651	97,632	101,585
Total Non-Current Liabilities	固定負債合計	396,199	418,293	481,347	494,358	502,782	626,139	624,349
Total Liabilities	負債合計	1,276,950	1,333,613	1,489,408	1,754,452	1,902,189	1,933,509	1,911,192
Net Assets	純資産							
Shareholders' Equity	株主資本							
Common Stock	資本金	99,737	99,737	99,737	99,737	99,737	99,737	99,737
Capital Surplus	資本剰余金	170,868	170,881	170,875	170,539	166,817	165,424	165,319
Retained Earnings	利益剰余金	1,216,207	1,251,595	1,281,762	1,346,210	1,383,046	1,493,708	1,618,695
Treasury Stock, at Cost	自己株式	(20,749)	(20,759)	(20,769)	(20,781)	(20,793)	(20,803)	(20,818)
Total Shareholders' Equity	株主資本合計	1,466,063	1,501,454	1,531,605	1,595,705	1,628,807	1,738,066	1,862,933
Accumulated Other Comprehensive Income	その他の包括利益累計額							
Net Unrealized Holding Gains on Available-for-Sale Securities	その他有価証券評価差額金	83,430	57,781	74,866	76,687	135,032	183,971	177,927
Deferred Gains or Losses on Hedges	繰延ヘッジ損益	(128)	(493)	(1,419)	(1,366)	(2,340)	(2,679)	(3,692)
Foreign Currency Translation Adjustments	為替換算調整勘定	(13,927)	(42,327)	(23,659)	38,821	85,258	155,338	162,741
Remeasurements of Defined Benefit Plans	退職給付に係る調整累計額	15,445	1,986	47,413	59,941	53,122	132,966	90,485
Total Accumulated Other Comprehensive Income	その他の包括利益累計額合計	84,820	16,947	97,201	174,083	271,072	469,596	427,461
Non-Controlling Interests	非支配株主持分	225,430	248,246	263,700	283,150	210,940	224,226	240,043
Total Net Assets	純資産合計	1,776,313	1,766,647	1,892,506	2,052,938	2,110,819	2,431,888	2,530,437
Total Liabilities and Net Assets	負債・純資産合計	3,053,263	3,100,260	3,381,914	3,807,390	4,013,008	4,365,397	4,441,629

# Fact Book (May, 2025)

Consolidated Statements of Income

## 連結損益計算書

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Net Sales	売上高	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789
Cost of Sales	売上原価	2,593,363	2,553,902	2,387,237	2,793,919	3,335,585	3,635,226	3,799,663
Selling, General and Administrative Expenses	販売費及び一般管理費	418,362	425,909	417,417	451,749	492,533	540,970	559,463
Operating Income	営業利益	166,260	127,216	113,926	122,195	177,443	226,618	320,663
Non-Operating Income	営業外収益							
Interest Income	受取利息	1,192	1,269	918	1,022	1,533	2,794	3,744
Dividend Income	受取配当金	4,609	4,309	3,983	4,058	4,772	6,541	8,223
Share of Profit of Investments Accounted for Using the Equity Method	持分法による投資利益	25,051	11,771	12,519	20,577	11,485	20,177	14,776
Other Income	その他	14,423	9,648	11,263	12,819	14,206	14,536	13,953
Total	計	45,275	26,997	28,683	38,476	31,996	44,048	40,696
Non-Operating Expenses	営業外費用							
Interest Expenses	支払利息	6,897	7,434	5,404	5,559	16,107	29,321	29,749
Other Expenses	その他	15,989	16,281	23,133	16,952	19,984	26,004	22,114
Total	計	22,886	23,715	28,537	22,511	36,091	55,325	51,863
Ordinary Income	経常利益	188,649	130,498	114,072	138,160	173,348	215,341	309,496
Extraordinary Income	特別利益							
Gain on Sales of Property, Plant and Equipment	固定資産売却益	-	-	-	4,683	5,832	-	2,135
Gain on Sales of Investment Securities	投資有価証券売却益	-	9,844	16,772	11,194	32,478	66,834	11,085
Fire Insurance Recovery Gain and Compensation Income	火災関連受取保険金及び補償金	-	-	-	2,668	2,508	-	-
Gain on Sales of Shares of Subsidiaries	子会社株式売却益	-	-	-	3,409	-	-	-
Gain on Change in Equity	持分変動利益	-	-	-	11,516	-	-	-
Gain on Return of Assets from Retirement Benefit Trust	退職給付信託返還益	8,905	2,627	-	6,894	-	-	12,919
Gain on Bargain Purchase	負ののれん発生益	-	10,395	-	-	-	-	-
Total	計	8,905	22,866	16,772	40,364	40,818	66,834	26,139
Extraordinary Losses	特別損失							
Loss on Disposal of Property, Plant and Equipment	固定資産除却損	3,094	2,867	2,980	3,790	3,123	5,834	4,296
Impairment Loss on Fixed Assets	減損損失	10,715	7,603	9,238	6,456	2,823	9,421	5,204
Restructuring Expenses	事業構造改善費用	2,357	3,124	8,286	5,405	9,622	15,613	22,071
Provision for Loss on Business	事業損失引当金繰入額	-	-	-	-	-	12,762	-
Loss Due to Fire	火災関連損失	-	-	-	2,952	2,126	-	-
Loss on Step Acquisitions	段階取得に係る差損	-	6,572	-	-	-	-	-
Loss on Overseas Construction Related Accident	海外工事事故関連損失	-	-	-	-	-	-	-
Total	計	16,166	20,166	20,504	18,603	17,694	43,630	31,571
Profit before Income Taxes	税金等調整前当期純利益	181,388	133,198	110,340	159,921	196,472	238,545	304,064
Income Taxes-Current	法人税、住民税及び事業税	51,118	37,578	40,975	41,294	61,828	77,726	73,842
Income Taxes-Deferred	法人税等調整額	63	7,186	577	8,925	2,371	(8,142)	8,396
Total Income Taxes	法人税等合計	51,181	44,764	41,552	50,219	64,199	69,584	82,238
Profit for the Year	当期純利益	130,207	88,434	68,788	109,702	132,273	168,961	221,826
Profit Attributable to Non-Controlling Interests	非支配株主に帰属する当期純利益	12,144	15,714	12,444	13,396	19,619	19,238	28,055
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	118,063	72,720	56,344	96,306	112,654	149,723	193,771

# Fact Book (May, 2025)

Consolidated Statements of Cash Flows

(Millions of Yen)

## 連結キャッシュ・フロー計算書

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
<b>Cash Flows from Operating Activities</b>	<b>営業活動によるキャッシュ・フロー</b>							
Profit before Income Taxes	税金等調整前当期純利益	181,388	133,198	110,340	159,921	196,472	238,545	304,064
Depreciation and Amortization	減価償却費	148,916	163,581	168,040	180,508	195,999	206,331	206,152
Share of Loss(Profit) of Investments Accounted for Using the Equity Method	持分法による投資損益	(25,051)	(11,771)	(12,519)	(20,577)	(11,485)	(20,177)	(14,776)
Loss(Gain) on Change in Equity	持分変動損益	-	-	-	(11,516)	-	-	-
Decrease(Increase) in Trade Notes and Accounts Receivables	売上債権の減少額(増加額)	(41,044)	50,879	(66,334)	(27,414)	(41,241)	4,886	(946)
Decrease(Increase) in Inventories	棚卸資産の減少額(増加額)	(60,006)	(27,628)	(39,377)	(195,098)	26,540	21,281	(17,539)
Increase(Decrease) in Trade Notes and Accounts Payable	仕入債務の増加額(減少額)	12,824	(24,780)	28,299	33,272	(7,322)	21,418	(7,100)
Loss(Gain) on Step Acquisitions	段階取得に係る差損益	-	6,572	-	-	-	-	-
Gain on Bargain Purchase	負のれん発生益	-	(10,395)	-	-	-	-	-
Other, Net	その他	(11,361)	10,656	4,009	(18,570)	(48,094)	(12,290)	12,875
Subtotal	小計	205,666	290,312	192,458	100,526	310,869	459,994	482,730
Interest and Dividends Received	利息及び配当金の受取額	14,930	15,468	8,630	13,725	14,093	17,402	22,897
Interest Paid	利息の支払額	(6,901)	(7,557)	(5,336)	(5,389)	(14,988)	(30,330)	(29,841)
Income Taxes Paid	法人税等の支払額	(36,039)	(33,615)	(26,096)	(32,860)	(44,783)	(53,601)	(73,533)
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>営業活動によるキャッシュ・フロー</b>	<b>177,656</b>	<b>264,608</b>	<b>169,656</b>	<b>76,002</b>	<b>265,191</b>	<b>393,465</b>	<b>402,253</b>
<b>Cash Flows from Investing Activities</b>	<b>投資活動によるキャッシュ・フロー</b>							
Purchase of Property, Plant and Equipment	有形固定資産の取得による支出	(178,046)	(192,874)	(166,831)	(174,059)	(184,467)	(179,323)	(199,824)
Proceeds from Sale of Property, Plant and Equipment	有形固定資産の売却による収入	5,484	4,665	1,781	7,666	10,252	5,217	4,998
Purchase of Investment Securities	投資有価証券の取得による支出	(2,411)	(2,956)	(1,707)	(90)	(478)	(4,214)	(4,786)
Proceeds from Sales of Investment Securities	投資有価証券の売却による収入	7,445	11,569	19,675	15,155	43,810	70,141	13,018
Proceeds from Sale of Shares of Subsidiaries Resulting in Change in Scope of Consolidation	連結の範囲の変更を伴う子会社株式の売却による収入	-	-	-	1,329	-	762	-
Payments for Sale of Shares of Subsidiaries Resulting in Change in Scope of Consolidation	連結の範囲の変更を伴う子会社株式の売却による支出	-	-	(1,871)	-	-	-	(1,291)
Proceeds from Purchase of Shares of Subsidiaries Resulting in Change in Scope of Consolidation	連結の範囲の変更を伴う子会社株式の取得による収入	-	8,482	-	-	-	-	-
Purchase of Shares of Subsidiaries Resulting in Change in Scope of Consolidation	連結の範囲の変更を伴う子会社株式の取得による支出	-	-	-	-	-	-	(16,292)
Other, Net	その他	(17,073)	(6,906)	(14,477)	(15,448)	(16,938)	(16,392)	(19,727)
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>投資活動によるキャッシュ・フロー</b>	<b>(184,601)</b>	<b>(178,020)</b>	<b>(163,430)</b>	<b>(165,447)</b>	<b>(147,821)</b>	<b>(123,809)</b>	<b>(223,904)</b>
<b>Free Cash Flow</b>	<b>フリーキャッシュ・フロー</b>	<b>(6,945)</b>	<b>86,588</b>	<b>6,226</b>	<b>(89,445)</b>	<b>117,370</b>	<b>269,656</b>	<b>178,349</b>
<b>Cash Flows from Financing Activities</b>	<b>財務活動によるキャッシュ・フロー</b>							
Net Increase(Decrease) in Short-Term Debt	短期借入金の純増加額(純減少額)	49,043	75,087	(13,071)	134,065	86,272	(234,314)	(76,233)
Increase(Decrease) in Commercial Papers	コマーシャル・ペーパーの増加額(減少額)	-	-	14,000	(6,000)	(1,000)	(7,000)	32,776
Proceeds from Long-Term Debt	長期借入れによる収入	48,464	14,492	81,612	77,479	39,868	9,055	46,696
Repayment of Long-Term Debt	長期借入金の返済による支出	(51,221)	(64,628)	(49,303)	(53,945)	(66,073)	(71,014)	(44,370)
Proceeds from Issuance of Bonds	社債の発行による収入	-	30,000	-	-	10,000	90,000	-
Redemption of Bonds	社債の償還による支出	-	-	-	(10,000)	(10,000)	-	(10,000)
Payments for Purchase of Treasury Stock	自己株式の取得による支出	(3)	(10)	(10)	(12)	(3)	(4)	(4)
Cash Dividends Paid	配当金の支払額	(38,224)	(37,444)	(24,963)	(31,983)	(39,004)	(39,004)	(68,646)
Payments from Changes in Ownership Interests in Subsidiaries that Do Not Result in Change in Scope of Consolidation	連結の範囲の変更を伴わない子会社株式の取得による支出	-	-	-	(53)	(91,624)	(13,189)	(956)
Others, Net	その他	(12,383)	(18,774)	(21,364)	(26,735)	(26,726)	(26,843)	(30,088)
<b>Net Cash Provided by (Used in) Financing Activities</b>	<b>財務活動によるキャッシュ・フロー</b>	<b>(4,324)</b>	<b>(1,277)</b>	<b>(13,099)</b>	<b>82,816</b>	<b>(98,290)</b>	<b>(292,313)</b>	<b>(150,825)</b>
<b>Effect of Exchange Rate Changes on Cash and Cash Equivalents</b>	<b>現金及び現金同等物に係る換算差額</b>	<b>(639)</b>	<b>(5,374)</b>	<b>7,849</b>	<b>10,578</b>	<b>4,812</b>	<b>11,287</b>	<b>(1,470)</b>
<b>Net Increase(Decrease) in Cash and Cash Equivalents</b>	<b>現金及び現金同等物の増加額(減少額)</b>	<b>(11,908)</b>	<b>79,937</b>	<b>976</b>	<b>3,949</b>	<b>23,892</b>	<b>(11,370)</b>	<b>26,054</b>
<b>Cash and Cash Equivalents at Beginning of Period</b>	<b>現金及び現金同等物の期首残高</b>	<b>180,108</b>	<b>168,873</b>	<b>249,011</b>	<b>251,441</b>	<b>255,540</b>	<b>279,432</b>	<b>268,273</b>
Increase in Cash and Cash Equivalents from Newly Consolidated Subsidiaries	新規連結に伴う現金及び現金同等物の増加額	673	201	769	-	-	211	18
Increase in Cash and Cash Equivalents Resulting from Merger with Unconsolidated Subsidiaries	非連結子会社との合併に伴う現金及び現金同等物の増加額	-	-	685	150	-	-	142
<b>Cash and Cash Equivalents at End of Period</b>	<b>現金及び現金同等物の期末残高</b>	<b>168,873</b>	<b>249,011</b>	<b>251,441</b>	<b>255,540</b>	<b>279,432</b>	<b>268,273</b>	<b>294,487</b>

(Note)

Reconciliation of the Balance of Cash and Cash Equivalents at the End of the Fiscal Year and Cash and Time Deposits in the Consolidated Balance Sheets

(注)

現金及び現金同等物の期末残高と連結貸借対照表に掲記されている科目の金額との関係

		2018	2019	2020	2021	2022	2023	2024
Cash and Time Deposits	現金及び預金勘定	167,225	250,600	253,668	259,581	283,425	269,744	295,903
Deposits Placed with Banks with a Maturity of Over Three Months	預入期間が3ヶ月を超える定期預金	(436)	(1,972)	(2,951)	(4,041)	(3,993)	(1,471)	(1,416)
Marketable Securities and Loans Receivable	有価証券勘定・短期貸付金勘定	2,084	383	724	0	0	0	0
<b>Cash and Cash Equivalents</b>	<b>現金及び現金同等物</b>	<b>168,873</b>	<b>249,011</b>	<b>251,441</b>	<b>255,540</b>	<b>279,432</b>	<b>268,273</b>	<b>294,487</b>

# Fact Book (May, 2025)

Segment Information by Geographic Area

## 所在地別セグメント情報

(Millions of Yen)

(百万円)

Net Sales	売上高							
Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Japan	日本	1,983,224	1,975,232	1,899,576	2,237,809	2,420,216	2,687,103	2,863,329
Americas	米州	550,472	543,237	467,423	556,929	779,298	921,805	1,010,714
Asia	アジア	1,238,626	1,168,470	1,187,275	1,409,703	1,647,158	1,782,519	1,880,781
Europe and Others	欧州その他	343,020	336,098	320,020	351,844	465,233	563,830	600,927
Total	計	4,115,342	4,023,037	3,874,294	4,556,285	5,311,905	5,955,257	6,355,751
Elimination and Corporate	消去又は全社	(937,357)	(916,010)	(955,714)	(1,188,422)	(1,306,344)	(1,552,443)	(1,675,962)
Consolidated	連結	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789

Operating Income	営業利益							
Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Japan	日本	81,981	65,937	48,288	84,887	84,474	96,144	159,168
Americas	米州	15,098	13,664	2,340	(10,423)	17,105	19,152	38,423
Asia	アジア	79,179	60,801	70,128	62,046	71,164	102,537	115,511
Europe and Others	欧州その他	(9,729)	(13,074)	(8,340)	(14,586)	4,724	14,094	8,054
Total	計	166,529	127,328	112,416	121,924	177,467	231,927	321,156
Elimination and Corporate	消去又は全社	(269)	(112)	1,510	271	(24)	(5,309)	(493)
Consolidated	連結	166,260	127,216	113,926	122,195	177,443	226,618	320,663

Identifiable Assets	資産							
Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Japan	日本	2,431,152	2,426,655	2,570,846	2,737,920	2,856,653	3,268,412	3,292,518
Americas	米州	272,576	293,973	308,231	383,562	421,833	483,517	487,799
Asia	アジア	765,495	744,878	858,578	1,019,852	1,037,418	1,121,078	1,125,474
Europe and Others	欧州その他	288,463	294,175	332,259	338,483	397,201	452,996	533,940
Total	計	3,757,686	3,759,681	4,069,914	4,479,817	4,713,105	5,326,003	5,439,731
Elimination and Corporate	消去又は全社	(704,423)	(659,421)	(688,000)	(672,427)	(700,097)	(960,606)	(998,102)
Consolidated	連結	3,053,263	3,100,260	3,381,914	3,807,390	4,013,008	4,365,397	4,441,629

Overseas Net sales

## 海外売上高

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Americas	米州	549,088	540,206	469,086	562,213	788,933	928,349	1,015,440
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	17.3	17.4	16.1	16.7	19.7	21.1	21.7
China	中国	516,347	486,027	574,369	598,278	630,293	615,139	617,871
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	16.3	15.6	19.7	17.8	15.7	14.0	13.2
Asia(excluding China)	アジア (除く中国)	442,689	381,227	313,207	456,004	625,994	615,786	666,707
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	13.9	12.3	10.7	13.5	15.6	14.0	14.3
Europe and Others	欧州その他	350,140	327,692	315,752	348,043	463,050	578,704	604,574
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	11.0	10.5	10.8	10.3	11.6	13.1	12.9
Total	計	1,858,264	1,735,152	1,672,414	1,964,538	2,508,270	2,737,978	2,904,592
Ratio to Consolidated Net Sales	連結売上高に占める割合(%)	58.5	55.8	57.3	58.3	62.6	62.2	62.0
Consolidated Net Sales	連結売上高	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789

# Fact Book (May, 2025)

## 5. Financial Index

### 5. 主要財務指標

#### Profitability Index 収益性指標

(Millions of Yen)

(百万円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Net Sales	売上高	3,177,985	3,107,027	2,918,580	3,367,863	4,005,561	4,402,814	4,679,789
Operating Income	営業利益	166,260	127,216	113,926	122,195	177,443	226,618	320,663
Ordinary Income	経常利益	188,649	130,498	114,072	138,160	173,348	215,341	309,496
Profit Attributable to Owners of the Parent	親会社株主に帰属する当期純利益	118,063	72,720	56,344	96,306	112,654	149,723	193,771
Total Assets	総資産残高	3,053,263	3,100,260	3,381,914	3,807,390	4,013,008	4,365,397	4,441,629
Net Assets	純資産	1,776,313	1,766,647	1,892,506	2,052,938	2,110,819	2,431,888	2,530,437
Return on Equity(%)	自己資本当期純利益率(ROE)(%)	7.6	4.7	3.6	5.7	6.1	7.3	8.6
Invested Assets ※	投下資産※	2,317,058	2,402,909	2,577,593	2,912,732	3,071,187	3,233,387	3,306,307
Operating Income / Invested Assets(ROIC)(%)	投下資産営業利益率(ROIC)(%)	7.3	5.4	4.6	4.5	5.9	7.2	9.8
Profit before Income Taxes / Invested Assets(ROIC)(%)	投下資産税前利益率(ROIC)(%)	7.9	5.6	4.4	5.8	6.6	7.6	9.3
Operating Income / Net Sales(%)	売上高営業利益率(%)	5.2	4.1	3.9	3.6	4.4	5.1	6.9
Ordinary Income / Net Sales(%)	売上高経常利益率(%)	5.9	4.2	3.9	4.1	4.3	4.9	6.6
Profit Attributable to Owners of the Parent / Net Sales(%)	売上高当期利益率(%)	3.7	2.3	1.9	2.9	2.8	3.4	4.1

※総資産－無利子負債

#### Financial Stability Index

Total Assets－Interest-Free Liabilities

#### 安全性指標

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Shareholders' Equity Ratio(%)	自己資本比率(%)	50.8	49.0	48.2	46.5	47.3	50.6	51.6
Interest-Bearing Debt	有利子負債残高	540,745	636,262	685,087	859,794	960,368	801,499	775,870
Debt / Equity Ratio(%)	有利子負債/自己資本比率(%)	34.9	41.9	42.1	48.6	50.5	36.3	33.9
Net Cash Provided by Operating Activities	営業活動によるキャッシュ・フロー	177,656	264,608	169,656	76,002	265,191	393,465	402,253
Interest Paid	利息の支払額(キャッシュ・フローベース)	(6,901)	(7,557)	(5,336)	(5,389)	(14,988)	(30,330)	(29,841)
Interest Coverage Ratio(Times)	インタレストカバレッジレシオ(倍)	26.7	36.0	32.8	15.1	18.7	14.0	14.5
Current Assets	流動資産	1,513,640	1,575,409	1,729,371	2,056,928	2,162,688	2,242,215	2,320,091
Current Liabilities	流動負債	880,751	915,320	1,008,061	1,260,094	1,399,407	1,307,370	1,286,843
Current Ratio(%)	流動比率(%)	171.9	172.1	171.6	163.2	154.5	171.5	180.3

#### Efficiency Index

#### 効率性指標

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Total Assets Turnover(Times)	総資産回転率(回)	1.1	1.0	0.9	0.9	1.0	1.1	1.1
Inventories	棚卸資産残高	528,789	552,000	606,343	844,837	851,224	885,017	922,998
Inventory Turnover(Times)	棚卸資産回転率(回)	6.4	5.7	5.0	4.6	4.7	5.1	5.2
Account Receivable	売上債権残高	709,294	670,770	755,738	814,921	878,430	914,824	915,111
Account Receivable Turnover(Times)	売上債権回転率(回)	4.6	4.5	4.1	4.3	4.7	4.9	5.1

#### Per Share Index

#### 一株当たり指標

(Yen)

(円)

Fiscal Year / 年度		2018	2019	2020	2021	2022	2023	2024
Earnings per Share	一株当たり当期純利益	151.38	93.24	72.25	123.49	144.45	191.98	248.47
Dividend per Share	一株当たり配当金	48.0	40.0	32.0	50.0	50.0	77.0	97.0
Dividend Payout Ratio(%)	配当性向(%)	31.7	42.9	44.3	40.5	34.6	40.1	39.0
Earnings before Depreciation and Amortization per Share	一株当たりキャッシュ・フロー利益	342.3	303.0	290.2	354.9	395.8	456.6	512.8
Shareholders' Equity per Share	一株当たり純資産	1,988.58	1,946.93	2,088.51	2,269.31	2,436.14	2,830.82	2,936.93